



ANNUAL REPORT





ABOUT NORWESCAP

Norwescap is a private, nonprofit corporation, established in 1965, serving the low and moderate income populations in northwest New Jersey. We offer a comprehensive array of strategies, programs and services to create opportunities and change lives.

Norwescap is deeply rooted in the communities we serve. We are a pillar of support in the community for those living in poverty and those that are one medical diagnosis, car repair or layoff notice away from economic hardship. Norwescap addresses six critical domains or service areas: Education, Employment, Financial Empowerment, Health & Nutrition, Housing & Community Development and Volunteerism. This multi-pronged approach helps us deliver real and measureable impact for our program participants and the communities we serve.

Norwescap currently employs over 260 people, serving some 30,000 people per year. Our financial impact is even greater than those numbers would suggest. Our \$16.4 million budget helps to leverage an additional \$12,000,000 to \$14,000,000 in direct funds to individuals in the form of child care vouchers, scholarships, heating assistance and rental assistance. This brings Norwescap's investments in Hunterdon, Warren, Somerset, Morris and Sussex counties to over \$30,000,000. These investments, according to several national studies, produce a return on investment of over \$80,000,000 through public benefits and reduced social services costs.

We are grateful to our Board, staff, program participants, donors, volunteers and other stakeholders who provided us with the critical support needed to help us create opportunities and change lives.









Education has been a core service at Norwescap since 1965 when the agency was established. At Norwescap, we believe everyone should have access to high-quality educational opportunities and experiences. We provide education services to young children, support youth and emerging adults in pursuing educational opportunities and help adults obtain educational grants and training certifications that can fuel their careers. Norwescap is committed to supporting educational endeavors from birth through adulthood and beyond.

SERVICES:

- **552** children received Head Start and Early Head Start services
- 285 students received free school supplies
- 67 adults received \$38,301 in scholarships to extend their education
- **12,450** childcare slots were maintained and families were referred to childcare

- 151 children were ready for kindergarten
- 495 parents improved their home environments
- 60 adults obtained a certificate or degree
- 23 new childcare settings were opened







Norwescap offers several strategies in the Employment domain as we believe everyone in our community should be able to find a high-quality job that provides a living wage. We work with adults to help them build skills, find better employment opportunities, re-enter the workforce and maintain their employment over time. We strive to be at the forefront of opportunities like peer-to-peer support and job readiness training for residents to secure a career that will support them and their families.

SERVICES:

- 371 participants received job readiness training
- **155** participants received help with their resumes
- 46 participants attended networking opportunities with potential employers





- 63 unemployed participants obtained a job
- 33 participants moved into a position with increased income and/or benefits





FINANCIAL EMPOWERMENT

OVERVIEW:

Going beyond financial literacy, financial empowerment is a holistic approach to support individuals to make stronger more confident choices. People need to build savings and make investments that can help them move ahead in life while understanding the emotions behind their choices and the importance of changing their habits. We help individuals do this by building financial management skills, providing resources to help people save money and distributing small loans to increase assets and build net worth.



SERVICES:

- **3,300** participants received free tax preparation services
- 182 participants completed financial skills training
- 113 participants opened or grew savings account

- 104 participants increased their savings
- 29 increased their net worth
- 4 participants purchased a home
- Tax participants received over \$3,000,000 in returns and credits'









We are committed to providing health resources from pregnancy to senior health and wellness and improving health quality for all. Everyone needs access to healthcare and support to maintain healthy behaviors. We help people connect to doctors and dentists, provide prenatal support for new mothers, provide education about cancer and chronic disease, support seniors to help them age well, and work to ensure that everyone in our region has access to adequate food.







SERVICES:

- 1, 278 participants received counseling on health insurance options
- 935 participants attended wellness classes
- 2 million pounds of food were distributed from the Norwescap Food Bank to over 100 partner organizations

- 1,272 participants demonstrated improved health and well being
- 137.000 individual visits to food pantries helped reduce food insecurity











Everyone needs a safe and affordable place to live. We help people find affordable housing, maintain their utility bills and reduce energy costs, stay in their home longer and prevent homelessness. We also partner with our local communities and neighborhoods to find ways to make them safer and better places for people to live. Many of our communities have suffered from economic disinvestment, rising crime rates and crumbling infrastructure. We support municipalities in producing economic development, community policing efforts and neighborhood revitalization. By strategically partnering with local community organizations such as community and faith-based organizations, law enforcement, and local business, Norwescap works toward creating a safer and more engaged community.

SERVICES:

- 4,781 participants received recieved help in paying their utilities
- 117 participants received rent payments to keep them housed
- 61 seniors received home improvements designed to keep them living independently
- 6 housing units were provided for homeless veterans

- 639 homeless individuals were placed in a temporary shelter
- 16 households avoided eviction
- 61 households experienced improved safety due to home improvements







Everyone should have the opportunity to contribute to our communities. We create opportunities for diverse people of all backgrounds and income-levels to participate in advisory committees, volunteer at our locations and advocate for creating communities that thrive. We have an opportunity for anyone to get involved and make a big difference in someone's life.

SERVICES:

- 53 participants received leadership training
- **32** participants increased skills, knowledge and abilities to enable them to work with Norwescap to improve community conditions
- 2,669 volunteers donated 93,412 hours to create opportunities and change lives in our communities

OUTCOMES:

Volunteers Helped:

- **3,300** people complete their taxes
- 469 people complete a health program
- 104 seniors stay independent and safe
- Millions of pounds of food get distributed















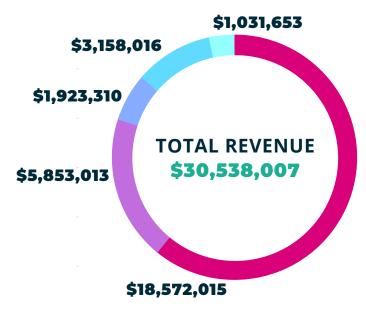




2019 FINANCIAL INFORMATION

DIRECT FINANCIAL IMPACT ON SERVICE AREA



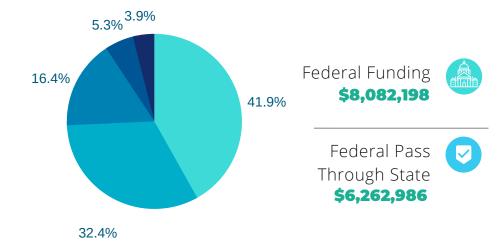


DIRECT FUNDING









****19,309,234**



CONSOLIDATED STATEMENT OF FUNCTIONAL EXPENSES

	2019	2018
Personnel	\$9,614,716	\$9,568,766
Fringe Benefits	\$3,472,722	\$3,085,257
Total	\$13,087,438	\$12,654,023
Contributing Services	\$1,882,536	\$1,795,829
Consultant/contractual	\$956,261	\$737,418
Travel and Transportation	\$262,993	\$307,917
Rents/space	\$965,086	\$955,565
Consumable supplies	\$495,670	\$514,623
Equipment	\$27,028	\$64,337
Communications	\$153,767	\$138,558
Insurance	\$169,430	\$150,197
Client assistance	\$1,188,579	\$1,328,764
Other costs	\$163,495	\$129,315
Interest		\$1,352
Bad debt expense	\$102,674	\$86,798
Total	\$19,454,957	\$18,864,196
Depreciation	\$148,711	\$122,737
Total	\$19,603,668	\$18,968,933



A NOTE OF GRATITUDE

Dear Friend,

Thank you. None of the work described in this report, none of the benefits to the individuals and families that we serve and none of the progress we have made building stronger communities where all people can thrive would be possible without your support.

Norwescap has been serving the northwestern part of New Jersey since 1965, providing a broad portfolio of high-impact strategies to help people thrive. We have provided homes, heat, food and other essential needs to people in crisis; we have provided job training, industry certifications, skill building and other support to help people build a career and support their family. We have helped people build the skills they needed to successfully manage their finances and purcahse over \$10 million in assets such as a home, business, or education via our fianical empowerment programs. Norwescap works with each and every client to help them make progress and build a better life.

All of this vital works requires support; financial support; advocacy to support our efforts: volunteerism to expand our capacity to serve; and, partnerships to expand our impact. We are grateful to have friends and supporters like you. But more importantly, individual lives, communities and families are the beneficiaries of you generosity.

Over the next couple of years we will work on integrating data, technology and new strategies into our successful work, and we are optimistic, with your continued support, that we will accelerate our progress and expand our impact. Stick with us and share in this success!

Thank you!

Mark Valli

CEO



DONORS CORPORATIONS & FOUNDATIONS

10 31, Inc.

4 imprint

A & B Garage, Inc

A Nicolosi Pizzeria Inc.

A&J Environmental Solutions LLC

A.R.W., Inc.

Abilities of Northwest Jersey

ABS Environmental Services LLC

Advocates for Children of NJ

Air Liquide USA, LLC

AJ Jersey, Inc.

American Legion Auxiliary Unit 132

American Toys

Ameriprise National Trust Bank

Ando Kennels

Anything But Costumes

APG Eldercare Services LLC

ARC Maintenance, Inc.

ARC of Warren County

Architectural Restorations & Waterproofing

Aschoff Chiropractic Center

Aspen Erectors, LLC

AT&T

Atlantic Health System

Backyard Beans Coffee Company

Baer Aggregates Inc.

Baker Federal Credit Union

Bank of America

Basil Bandwagon Natural Market

Bassett Foundation

Bay Ridge Bakery GFG LLC

Berkshire Hathaway Specialty

Insurance Company

Bihler of America, Inc.

Bimbo Bakeries USA, Inc.

Bishop & Bishop Quality Market

Blue Ridge Lumber Co.

BMW Car Club of America NJ Chapter

Bob's Discount Furniture Charitable

Foundation, Inc.

Borealis Compounds Inc.

Box Tops For Education

Bradshaw Awards Inc.

Breathe Free Yoga

Bryn Mawr Racing Co.

Budd Agency Inc.

Burns Construction Maintenance, LLC

BWD Group, LLC

Calandra Products, Inc.

Califon Yoga

Camp Six Inc

Care Drugs LLC

Care Plus NJ, Inc.

Case Pork Roll Company Inc.

Cash

Center for Prevention & Counseling

Cento Fine Foods, Inc.

Central Food Corp

Central Missouri Community Action

Centurylink Clarke M. Williams Foundation

Charity Gift Certificates

Charles J. Becker and Bro., Inc. School Supplies

Chasbob, Inc.

Christopher Bone Charitable Fund

Cigna Health & Life Insurance

Clinton Center Dental

Clinton United Methodist Church

Closing Partner LLC

Coca-Cola

Cochran Funeral Home

COE Insurance

Community Foundation of New Jersey

Community Visiting Nurse Association

Construction Specialties Inc.

Cooper's Oil Company

County of Hunterdon

Creative Solutions Ink, Corp

CyberGrant

D & G Stationery

Dave Grunstra Heating & AC

Deer Out LLC

Delaware Chapter #50 OES of NJ

Delaware Valley Floral Group, Inc.

DeMartino Dental Group, PC

Destination Athlete



Dietz & Watson, Inc Don Shuman Associates, Inc. Donaldson Farms, LLC DSM Nutritional Products, Inc.

Duke Agency

Dunn Corporate Resources, LLC EAC Electrical Contractors LLC

Electro Service

ELRAC, LLC - Enterprise Holdings

Emerson, Reid LLC Engo Company

Enterprise Holdings Foundation

Enviro Service & Supply Corp

Eventbrite, Inc.

Exchange Club of Warren County #2923

ExxonMobil Foundation Matching Gift Programs

Eye Care Northwest

E-Z Edge Inc.

Family Promise of Hunterdon County Inc.

Family Promise of Sussex County

Farmstead Golf & Country Club

FGX International

Fidelity Charitable Gift Fund

Finegan Funeral Homes, Inc.

First Energy Corporation

First Energy Service Company

First Hope Bank

First Unitarian Universalist Fellowship

of Hunterdon County

FirstEnergy Foundation

Firth Youth Center

Fisherman's Mark

Flemington Speedway Historical Society

Fluid Dynamics, Inc.

FM Global Foundation

Frank Rymon & Sons Inc

Franklin Township Lions Club

Frenchtown Presbyterian Church

Fresh Water Greens

Frito Lay

Fulton Bank

Gift Box Floral & Garden

Graham Distributing

Great Lakes Cheese Co., Inc.

Greater N.I. Annual Conference of the United Methodist Church

Greater Valley YMCA

Greenwich Angels Foundation

Gruber, Colabella, Liuzza & Thompson

Hackettstown Motor Imports, Inc.

Hackettstown Oil Corp.

Healthquest of Central Jersey, LLC

Helium Plus East Inc.

Herr Foods Inc.

HP Sales of New Jersey, Inc.

Hughes Environmental Engineering, Inc.

Hunterdon County Chamber of Commerce

Hunterdon Family Eye Care

Hunterdon Helpline, Inc

Hunterdon Medical Center

IFF Foundation, Inc.

Independence Dental Associates

Intellishred

IRCO Community Federal Credit Union

Jassmine Corp

JCP & L

ICP & L First Energy

Jenny Jump Farm

Jersey Battered Women's Service

Jersey Central Power & Light

Jewish Community Foundation

liorle's Office Supply

JJ & G Bagels, LLC

Johnson & Johnson Matching Gifts Program

IRF Magnetic Sciences

Kaplan Early Learning Company

Karen Ann Quinlan Home Care

Kays Electric

Keystone Collections Group

If it wasn't for Norwescap, on so many levels, I don't know where I would be today. But thanks to them, I can tell you that today my family is truly self-sufficient.

KAREN M.



Kings Supermarket

Kiwanis Club of Hackettstown

Kiwanis Club of Phillipsburg

Kiwanis Foundation of the

New Jersey District

Knights of Columbus

Kohl's Department Stores

Kressler, Wolff, & Miller

L & D's Sapore Ravioli & Cheese, LLC

Lakeland Bank

Lakeland Charities Inc

Larsson & Scheuritzel P.C.

Lease Direct

Lehigh Valley Community Foundation

LFP General Contracting

Luimar LLC

M&M Tile Inc.

M. Fellinger Company

Marble Hill Orthodontist

Martins Specialty Sausage Co., Inc

McWane Ductile

Melicks Town Farm Inc.

Merck Foundation

Merrill Creek Conservation &

Sportsmen's Association

Mike's Auto Body Shop

Milford Lions Club

Moravian Grange #187

Morgan Melhuish Abrutyn, Attorneys At Law

Munniksma Farms

Mutual of America Life Ins. Co.

NAC Foods

National Benefit Builders, Inc

Network For Good

New Brunswick Saw Service

New Jersey Manufacturers

Insurance Company

New Pig

NewBridge Services, Inc.

Newton Board of Education

NJ District of The Lutheran Church

NJPR Hospital and Medical Support

Services, Inc.

North Hunterdon Youth Baseball

North Warren Lions Club

Northeast Security Systems

Northern Trust Co.- Allyn Family Foundation

Northwood Construction Co, Inc.

Off The Wall Company, LLC

Online Computers

Paesana L&S Packing Co, Inc

Palmer Township

Paramount Foods, LLC

Pasta Grill by Enzo

Pattenburg United Methodist Church

Paul, Weiss

Peapack-Gladstone Bank

PennJersey Environmental Consulting

Pepperidge Farm, Inc.

Pepsi Beverages Co.

Pezzano Mickey & Bornstein, LLP

Pfizer Foundation Matching Gifts Program

Phillipsburg Fire Department Ladies Auxiliary

Phillipsburg High School

Phillipsburg Masonic Lodge #52

Phillipsburg/Lopatcong PBA

Pilgrim Presbyterian Church

Pitney Bowes

Precise Plumbing, Inc.

Precision Mechanical Contracting

Progressive Physician Associates

Project Self-Sufficiency of Sussex

County, Inc.

Proprietary Technologies, Inc.

Provident Bank

Prudential Foundation Matching Gifts

Public Consulting Group, Inc.

Public Service Electric & Gas Co

OuickChek

Rainbow Travel

Random Acts, Inc.

Raymour & Flanigan

Readington Farms, Inc.

Readington Township Jr Baseball League

Realty Executives

Richard Lipshutz Baked Goods Inc.

Rock Doctor Drywall

Ron Banafato Inc.

RoNetco Supermarkets, Inc

Roses In Your Hair

Rossi Chevrolet, Buick, GMC Inc.

Rotary Club of Madison

Rotary Club of North Hunterdon

Route 57 Auto Salvage, Inc



Saint Francis Residential Community Sandrian Camera Shop

Sawyers Control Systems, Inc.

Schwab Charitable Fund

Seamless Flooring Systems Inc.

Selective Insurance Group, Inc.

Semple Bixel Associates, Inc

Service Electric Telephone - SEBC

Service Plus

Servpro

ShopRite Inserra Supermarkets Inc.

ShopRite of Greenwich

ShopRite of Hunterdon County, Inc.

ShopRite Partners In Caring

SII Utilities

Smithfield Support Services

Smith-McCracken Funeral

Home/Wood Funeral Home

Sobel & Co., LLC

SOOS Radon & Electric Inc.

Sophia Inclusive Catholic Community Inc.

Soroptimist International of Hackettstown

Sparta United Methodist Church

Sparta Woman's Club

Specialty Fabricators, LLC

Spectasport LLC

Spruce Run Chapter NWTF

St. Edwards the Confessor

St. John's United Methodist Church

St. Luke's University Health Network

St. Luke's Warren Hospital

St. Mary's Church Altar Rosary Society

Stewartsville Grange #121

Stewartsville Presbyterian Church

Stop and Shop

Stover's Wells & Pumps, Inc.

Sunny Valley International, Inc.

Susan G. Komen For The Cure

Sussex County 4-H Teen Council

Sussex County Community College

Swift Print Solutions

Tallarico Food Products Inc.

Taylor Rental

TD Charitable Foundation

The Doctor Is In

The Exchange Club Of Flemington

The Guardian Life Insurance Company of America

The House of The Good Shepherd

The PNC Financial Services Group

Thomas Miller & Co, Inc.

Trans-Bridge Lines, Inc.

Trinity Web Media & Development

Tri-State Rentals, Inc.

UFCW Local 1776

UFCW Local 360

Unitarian Universalist Fellowship of

Sussex County

United Food & Commercial Workers

Union Local 464A

United Health Group

United Methodist Church

United Methodist Women

United Steel Workers International

United Way Of Central Jersey, Inc.

United Way of Hunterdon County

United Way of Northern New Jersey

Unity Bank

Valley National Bank

Verizon Comm Services

Verizon Foundation

Village Supermarket, Inc.

Wakefern Food Corporation

Waldman Family Charitable Trust

Wal-Mart

Warren County Community College

Warren County Department of

Human Services

Warren County Fire Police Association

Warren County Serra Club

Washington Womans Club Raffle Account

Wawa, Inc.

WECC Corp t/a Gilded Lily Florist`

Weis Markets, Inc.

Wesley United Methodist Church

Western New Jersey Democrats

WM Cohen & Sons Inc.

WM NC-Philanthropic North

York Risk Services Group, Inc.

YourCause-Lenovo



GOVERNMENT FUNDERS

US Department of Health & Human Services;

US Department of Justice;

US Department of Housing & Urban Development;

US Department of Education;

US Department of Agriculture;

US Department of Energy;

Corporation for National & Community Service;

NJ Department of Community Affairs;

NJ Department of Human Services;

NJ Department of Agriculture;

NJ Department of Children & Families;

NJ Department of Education;

NJ Department of Health;

NJ Department of State;

County of Morris;

County of Warren;

County of Sussex;

County of Hunterdon;

Morristown Housing Authority;

Dover Housing Authority;

Madison Housing Authority;

Phillipsburg Public Schools;

PRIVATE DONORS

Neil Adam

Mobae Afeworki

Christabel Aidala

Thomas Alesi

Celine Allen

Michelle Allmer

Michael Almeida

Laurie Altmann

Bev Altrath

Ava Altschul

Jeffrey and Wendy Altschul

Tony Alvarez

Albert Amadei

Andrew Amante

Arthur Amari

Sherman Ames

Rolland Ammerman

George Anderson

Lois Anderson

Polly Anderson

Maria Angelo

Katie Angstadt

James Ankrom

Katherine Anselmo

Mark Ansley

Joan Apgar Jack Aquila

Paula Aramini

lames Archambault

Robert Aretz

Judi Ann Argenziano

Lois Arias

Ella Arkie

Shawn Armstrong

Aileen Arsenault

Roman Artymyshyn

Walter Rik Atkinson

Carl Austin

Ruth Avila

Mark Avondoglio

Rizwan Awan

Sonia Ayers

Maritza Baakman

George Babula

Louis Baduini

David Bailey

Mary Baird

Kathleen Baitzel

Thomas Balka

Peggy Balsbaugh

Laureen Balseiro

Ruth Banagan

Franz Banduhn

Gary Barbato

Ronald Barber

Annmarie Barbere

Trish Barby

Georgia Barker

Carly Barlieb

Eileen Barnes

Orsola Barone

Joanne Barrett

David Barretto

Michael Barrick

Joann Barrier

Lori Barrows



Chris Barton Alfonso Basile Lysandra Batlle Clem Battoni Harold Baty Steven Bauernfeind Edward Baumgartner Stephen Baurhenn Dorothy Baxter Wolfgang Bayer Robert Bayles Matthew Beam Wayne Beam Tally Beatty David Beaumont Alice Bebout **Judith Bebout** Patricia Beck Heidi Becker John Becker Kenneth Becker John Bedard Sr Barbara Beers Nancy Behe Eugene Behme Richard Behrens Ian Beliveau Howard Bell Dale Bellai Daniel Bello Kelsey Benjamin Ioan Bennacef Mark Bennedsen William Bennett Robert Benson Valerie Bentley Robert Benz Anne Bercaw Samuel Berger Hal Bergeron Tom Berkman Enock Berluche Richard Betti Kathe Bettis Thomas Beverly Gerald Beyer

Joe Bialiy Felicia Biase Carolyn Bidewell Honda Bielefeldt Robert Bielsky Lee Bischoff Susan Bisco-Anderson Glenn Bishop Alexandra Bisk Ioel Blackford Jorge Blanco Richard Blankenberg Edgar Blaus **Bruce Blemings** Dorry Bless Joseph Blewitt Jessica Bleyhl John Boasci David Bobal John Bober David Bodine Robert Boehs lanet Boetticher Loring Boglioli Herb Bohler Thomas Boice Fredrick Bolio Stephen Bolling Raymond Bondy Donald Bone Samuel Bonfante Margaret Boszczuk Phyllis Boticelli Latoya Boundurant Nancy Bower Betty Lane Bowman lames Bowman JoAnn Bowman lames Boyer Barbara Boyle Harry Boyle Carmasita Boyne Kevin Brady James Bramick Charles Brand Shirley Bravo

Janet Bray Alan Breach Mary Brennan Marion Brescher Marilyn Bresler Hope Breyere Elizabeth Briden Mary Brogan John Brohal Ronald Bronson Forrest Brown Thomas Brown William Brown Christopher Brune Inge Brunskill Sara Brunswick Jennifer Bruss Patricia Bryan Andrew Bryant Claude Buchman Peter Buchsbaum Katherine Buck **Gregory Buckalew**

66

I am so appreciative of everything Norwescap does for me, the oil help, and this food delivery. I can't believe you are all so nice and so helpful. I sent in a \$25 donation out of my small social security check because I want you to know how much I appreciate all you do.

NELLIE



Paul Buckley Eileen Budd lames Buehler Kim Bugemelian Mary Buglino John Bungert Judith Burd Sally Burd Mary Lou Burde Rosalind Burd-Leszczuk Susan Burgess Patricia Buriak Edward Burke Don Burton Michael Busche Angela Bush John Buss Kate Butler Ronald Byerlee Anthony Caamano William Cadwalader Timothy Cain Robert Calabrese **Judith Caldwell** Joseph Calise Sandy Callery LaShawn Campbell Thomas Campbell Magda Campson Maria Canavan Vaclav Caniga Frank Cannistra Joseph Canny Amanda Canova Cheryl Cantagallo Michael Cantagallo Christopher Canty Iamie Capezzuto Glenn Carasoni Harold Carlson Randall Carone Paul Carpenito Thomas Carroll Christina Carruthers

Ronald Carvalho

Ruth Carver Allan Cascais F. Philip Casciano Hugh Casey David Casmay George Cassidy Thomas Castell Gregory Casterline Heidi Catania Lauren Cawley Gordon Ceaser Suzanne Cekoric Marietta Cerciello Arthur Cericola Richard Cervino Thomas Cesare Anthony Cesari Bruce Chambellan **Jeffrey Chammings** Iohn Chanas Carol Chandler Patrick Chanod Ir. Charles Chapin Don Chase Jack Chellew Joseph Chemidlin Michael Chen Wen-Tsen Chen Richard Cherry Mary Chesnutt Diane Chiappe Kathy Chiarella Wayne Chilewski Lori Chilson Michael Chimes Roman Chiminec Karen Chiu James Chloros Patrick Chopay Lori Ciesla Sherri Cirignano Maria Citarelli Thomas Cladek Brian Clancey Mitchell Clarin Iohn Clarkson

Vicki Clauss Robert Claussen Robert Clements Raymond Clifford Susan Clovd Gerard Clune Joan Clymer Robert Coates Alphonso Cocozziello Matthew Coe Matilda Cogan B. Cohen William Cohen Alex Cojocar Joseph Colalillo Marsha Colaluce Kimberly Colbeck Kathleen Coleman Kevin Coleman Bryon Collinge Roger Comfort Larry Condit Abby Conforti Carolyn Conklin Donna Conklin Carol Conley Richard Conley Michael Connolly Marianne Conod Dorothy Conover Leslie Conover lames Conroy Sean Conway Denise Cook Fllen Cook Jim Cook Neil Cooper Nick Corcodilos Mary Corpora Brian Correll Janice Correll Michael Corso, Jr. William Cortese Gary Cosentino Fred Cowell Edward Coyne



Rebecca Cozzens William Craig George Cramer George Creasy Maryann Crilly Peter Crimi Mary Crowe Nancy Crum Peggy Cruts Alicia Cruz Brigitte Cubbage Joe Cucchiaro Thomas Cullinane Louis Culmone Nancy Cunningham Ellyn Curcio Dobson Nancy Curry Christine Curtis Stephen Cyphers Susan Czarecki Albert D'Agostino Michael Daigle Timothy Daley Nancy Dalrymple Paul Dame Michele Damico August Daub Greg Davidson Yolanda Davidson Brian Davis Plato Davis Staci Davis William Davis Paul De Casas Diann Deal William Dearborn Dean Decker Jeffrey Decker Patricia Deering Debra Delesso Robert Del Monte Maria Delaplain **Edward Dellert** Gregory DeLorenzo Carol Ann DeLuca-Hockman Michael Delvalle

Nancy DeMarrais Sandra DeMeo Jennifer Denlinger Wayne Deremer William DeRenzis John DeRiso Jane Derrick Joseph Desimone Daryl Detrick Stephen Deutsch Amy DeVita Kathleen Dey Connie Deymann Ian Di Vittorio JoAnn Dicker Courtney Dickey Carole Dicton Norman Diegnan Douglas Diehl Eileen Diehl Thomas Dietzler Elizabeth Dilts Thomas Dilts Gerald Dimaio Frank DiMarcello Marco DiMarcello Lee Dinger Sheila Dipalma Ioseph DiPaolo Keith Dipetrillo Lucille Direnzo Frank Disanza Theresa Dobies Anne Dodd Robin Dogas Dennis Dolen Louise Di Domenico Christopher Dominguez Susan Donato Jennifer Donnelly Ron Dota I.A. Dotter lames Dowd Peter Dragan Frank Dragotta Pasquale Dragotta

Darian Drake George Drake William Duaime Edmund Duchesne Louis Dudas Betty Dugan Stephen Dugan Harry Dugger Morris Dunham Margaret Duprey Lawrence Durfee Michael Durholz Wayne Duryea Megan Eagleburger Kelly Eastman Luz Eaton Nancy Eberhardt Edward Ecker Peter Ecklund Robert Eddy Patrick Egan Ralph Eike Robert Ellison Phyllis Ellsworth Frank Elmo Mary Elwell Roger Elwell Lauren Elyar Gin Eng Rick Engborg William Epple Arnold Epstein Randolph Erb Lorraine Erhardt Carl Erickson Margaret Errico Barbara Esposito Jorge Esteves Ria Esteves Robin Esteves Galicano Evangelista Charles Evans James Ewin Carolyn Extrom Luann Fabbo Paul Fabiano



Matthew Facciolo William Fagan Kiedes Family Smorzaniuk Family lames Fancher lames Farber Erica Farley Robert Farmer Frederick Farrell Cara Fasciano Richard Fass Lauren Feliciano Patricia Felth Marie Femia Gerard Fennell John Feret Angela Ferraris Frank Ferry Angela Fevola Phyllis Fiamma Patricia Fichtner David Fielder Richard Fieldhouse Vito Filomeno John Findlay Mary Finegan Rosalie Finegan Ion Fineman Ruth Fink Donald Firestone Donald Fisher Marty Fleming Kelin Flores-Valenzuela Thorleif Henry Floystad James Flynn Dan Force Judy Formalarie Patricia Joan Foss Cathy Foulk Edward Fox Kelly Francfort Thomas Franco Audra Frank Leonard Frederick Diane Freeman

Jen Freund

Michael Freund James Frey Michael Frey Sandra Friedman Richard Frinzi David Fritz William Frueholz Perri Fuhrmann Iim Funcheon Peter Funke Vincent Fusciardi Micheal Fusco Walter Gadwell Karen Gaffney Barbara Gagne Rick Galando Kathleen Gallagher **Ernest Gallant** Alan Galonski Peter Gangemi David Garcia Joseph Garcia Kitty Garcia Daniel Garis William Garry Mary Gates Lorraine Gattuso Philip Gatz Donna Geary John Geary Robert Gebhard lean Gee lames Geffken Maria Georgeles Peg Gerencer David Gerhard Jacqueline Gershman Garry Gewant Michael Giannone Charlotte Giantesano Catherine Gibson Dean Giering Lauren Giguere Juan Gil Gary Gilbert Douglas Gilio

John Gill Thomas Gilmore Judy Giovannetti David Givler Bertille Glass Deborah Glassberg James Glenn Sally Glick Dennis Gnudi Fred Goble ludy Gold Carole Goldberg-Rackmill Ioan Goldstein Brenda Goldt Rosa Gonzalez Brian Good Christina Gordon Jane Gore leannine Gorman Gerald Gorodisch John Gorton Michael Gorton Robert Gould Bruce Graber Elizabeth Graeber Carolyn Graeber - Thoens Brian Graham William Grammaticas Eileen Graner Chris Grassano Kevin Gray Steven Greenstein Ronald Griffith William Grinwis Patrick Grogan Ilona Grossman John Grosso Michael Grundy Mark Grygon Sarina Guadagno Nicholas Guarriello Tania Guerra Ronald Guerriere Deborah Guevara Robert Guibleo Desiree Guinta



David Gulick William Gullion Virginia Gurda Theodore Gurnowski lames Hackett Kenneth Hagan Jeanne Hagen Brian Haig Regina Hajcak Margaret Hajdu John Hale Rich Halevy Dawn Hall Lloyd Hall Richard Hall William Halley Raymond Halpin Heidi Hamilton Scott Hamma Eric Hammesfahr Dorothy Hanavan Ionathan Hancewicz Stan Hands Michael Hanifan Harold Hankel Christopher Hann William Hannan John Hannum Kathryn Hardin Ken Harding Cleo Hardy Lois Harold Thomas Harper Lorine Harr Sandra Harrachi Gary Harris Latarsha Harris Roger Harris David Harrison Barbara Hartfelder Dawn Hartfelder Lynn Hartfelder Dick Harth Dorothy Hartman Wayne Hartmann

Kathy Harty

Priscilla Haskins Walter Hassinger Libby Haynes Lynn Haynes Zahma Havnes Betty Hazen Walter Heasman Michael Heinke Thomas Heinrich William Heisler William Helmer Don Hendershot Henry Henderson Andrew Henry Patrick Henry Charles and Sue Henshaw William Hepp Heather Hernandez-Giron Lawrence Herrighty Kathleen Hespelt Rick Heurich Andrea Hicking Barbara Hicks David Hicks William Hillis Gary Hills Roger Hinckley Deborah Hirt David Hocking Alyssa Hoekstra Barbara Hoess Bruce Hoffman lessica Hoffman Daryl Hoffmann Carol Holbrook Derwyn Holder Carol Hollar John Hollingsworth Jeffrey Holzman Camille Honig Shirley Hooper Robert Hopkins John Horan Chirstine Horuzy William Housel

Joseph Houston

Walter Howard Earl Hoyt Paul Hub Theodore Hubbard Victor Hulsman Leonard Hungarter Leonard Hunt William Hunt Scott Hunter David Huray Jennifer Hurley De Lellis Donna Huston **Donald Hutchins** Sean Hyland John Hyman Anthony Iacono Frank Incarnato David Indyke Jaclyn Ingenito Wendy Irvine Thomas Isenberg Tracy Ivie Janice Jackman Charles Jackson Stephen Jacobus Cecelia Jacques Ferrone Jeffrey Jaegel Diana James Nancy James Barbara Janowski Jeaneth Jaramillo Kenneth Jarrell James Jennings Nouhad Jensen Robyn Jensen Barbara Jinetopulos Albert links Sharon liorle Bonita Johnson Dazane Johnson Nevelle Johnson Randy Johnson Robert Jones Kathryn Jordan Linda Jordan Claus Jorgensen



Lisa Jorgenson Ronald Josselyn J Peter Jost Peter Judge Louise Iuliano Iulian Kaczor Bruce Kamich Joseph Kaminsky Joan Kammerer James Kane Richard Kane Andrew Karabinus Clarence Karcher William Kasper Lutkus and Vasiliki Katsarou Arnold Kattermann David Katzen Michael Keady Faith Kearney Iill Kearns John Kecherson Sharon Keenan David Keenev William Kelley Joseph Kennedy Marc Kenneth Gary Kent Larry Kern John Kershules Mary Kessler Martin Kester Faye Ketzler Joan Kichury Michael Killeen Anne King Douglas King Thomas King Kathleen Kingfield **Joyce Kingston** Aaron Kinnel Dorothy Kintzing Kris Kiracofe Chris Kirk Douglas Kirk

Judson Kisling

Gregory Kitts Ralph Klass Richard Kleber Daniel Klein lames Kleiner **Judith Kleiner** Richard Klevze Mark Klouda John Knapp Leonard Knies Laura Knott Deborah Knowles Roy Knutsen William Kober Donna Kobler Gordon Kobler Kevin Koch Arthur Koenig Robert Kohler Siew Kok David Kokinda Gregory George Kolaronda Keith Kolbe Raja Kolla Pearl Kondas Robert Kont John Kopec Steve Koretzky Andrew Kosten Ann Koteles Michael Kovacsofsky Gregory Kowal William Kowalchuk Gladys Kowalski James Kozlowski Maryann Kraker Nancy Krawczyk Diane Krayer Sharon Krich Marty Krohn Carla Kruck Raymond Krukovsky Sandy Krumich John Krupinski Robert Krupnik

Sharon Kszak

Mark Kubinak Steve Kucinski Harry Kuebler William Kutzman Kenneth Kuzmiak Lauren Kwiatek Joanne Kyritz George La Cour Brian LaBar Joseph LaBoy Ciro LaFemina AnnaMaria Lalevee Jim Lalley Robert Lally John Lamaestra Frances Lamb Robert Lamb Hope Lamendola Blanche Lampp Edward Lancaster Cindy Lance Louann Landolfi Jesse Landon Gary Lane Kristine Lane Angela Lanfranchi Peter Lang Malcolm Langman Robert Langner Michael Larney Audrey LaRochelle Christine Larson Marlene Larson Brigitte Lattig Kira Lawrence Kathryn Lawrence Patrica Layton Jackson Lears Robert Lecompte Albert Leier Francis Lelinho Brian Lenat Frank Lenkey Nancy Lennon Dean Lentz John Leonard **Judith Leonard**



Elycia Lerman Steve Lesko Patricia Lettieri Glenn Leuis Ralph Levy Stephen Lewandowski loel Lewis Ioan Licht Lisa Lifer Ionathan Lightcap Richard Lilly Kenneth Lindsay Shiun Ling Maryann Lingsch Paschal Linguiti Gina Liss Clem Litvinas Gerard Llanos Richard Lloyd William Lobisch Kathleen Locke Frances Long Mark Longo Michael Lordson Tom Loscalzo Kevin Loughman Matthew Lowe Walter Lublanecki Joseph Lubowiki Frederick Luce James Ludwig John Ludwig John Lunghi Valerie Lusardi Clifton Luster Bob Lutz Jeffrey Lutz Genevieve Lyczko Richard Lykes Frederick Maas Karen Maccaron Diana MacDonald Richard Mach Kathryn Mack Iohn MacKinnon Robert MacMahon

Thomas Mading Kevin Maguire Kathleen Maher George Mahrholz William Maier lames Maitilasso Don Makarewicz Richard Malcolm Karen Mallen Fred Malone Brian Maloney Anne Mancuso Mark Mandler Charles Many Monica Maraska Donald Marencik Rolf Margenau Richard Margerison Michael Margolin Mark Marina Gary Marion Ray Markle Maria Markovich Mary Markow **losef Martin** Inquald Martinson Bob Marzzullo Stephen Masaitis Vivian Masin Dave Maskarinetz Joel Masland Joann Mason Harvey Masseau James Mastridge April Mathis Kenneth Matlock Peter Mattos Peter Mauro Karl Mausser John Maxman Dorothy Maxwell Paul May Barry Mayberry Sharon Mayo Harry Mazujian Theresa McAllister

John McCormick Bruce McCulloch Gerald McCusker Bruce McCutcheon Matthew McDevitt Robert McDonnell Jacqueline McDonough James McDonough Michael McDonough Carol McDougal James McElhenny Marquerite McFadden Margaret McGaughey Howard McGinn Jim McGlynn John McGowan Michael McGowan Daniel McGrath Iune McGrath Joel McGreen Patricia McGuire Thomas McGuire Peter McHale Michael McHugh Robert McHugh Carol McKenna Kasia McManamon William McMyne Thomas McNally Roderick McNamara William McNamara William McNeel Michelle McNeir Kevin McPartland Nicole McPeek Mary McTigue Ralph Meacham Claudette Meehan William Meisinger Aimee Meissner Helene Meissner Iillian Meissner Louis Mellinger David Meltz Doug Meneeley Diana Menegus



Ted Menkowski Arthur Meola Ralph Meola Dominick Merlo George Merlo Lisa Merring Donna Messick Ed Mever Lewis Meyer William Meyers Joseph Meyner James Miceli Stacev Michalski Robert Michels Robin Middleton Eck Susyn Mihalasky Edward Mikalonis Charles Milani Karen Milchanoski Cathy Miller Debbie Miller Kathleen Miller Martin Miller Richard Miller Robert Miller Stephen Miller Susan Miller Pamela Milone Salvatore Mirenda Gerald Miskovich Robert Mitchell Lorraine Mizak William Moffitt Frank Mogavero Patricia Mohr James Molignano Kathy Molinari Lucille Moller Joseph Molnar Annmarie Mondovano Veronica Mondrinos Beverly Monsell Leonora Moore Robert Moore Robert Moos

Sally Moran

Robert Moreira Mark Moroses Nancy Morrisey Gary Morrison Robert Morrison Robert Morrow Annette Morse David Motovidlak David Mount Jack Muessig Shirley Mugavero William Muhs Irene Muller Louis Muller Dennis Mulligan Mary Ellen Mumm Scott Alan Munsch Steve Murch Anne Murdock **Edward Murphy** Shirley Murphy Thomas Murphy Barbara Murray Ellen Murray John Murray Thomas Murray Charles Musilli Dominic Mustillo Dede Myers Mary Myers Robert Myre Steve Nagel Joyce Nagy Bernard Nangle Ir Charles Naomi Judith Napurano Patricia Natisin Margaret Navitski Jane Nehls Iohn Nelson Richard Nelson Sandra Nelson Mary Jane Nemeth Leslie Nemeth, EXE Christine Nesbitt Tim Newbrough

Bruce Newrock Clinton Newton **Iessica Nichols** Pamela Nicholson Martin Nielson Kimberly Nikischer Greg Novak Richard Novello **James Oakes** Andrew Oakley Donna O'Brien Jerry O'Brien Linda O'Connor Kurt Oelschlager Armando O'Grady Joseph Ogrodnick Robert O'Hara Patrick O'Hea William Ohlandt Kathleen Okaly Mark O'Leary Ed Oleksy Arlene Ondish Edward Opdyke Stephen Opdyke William Opperman Alice O'Rourke Timothy O'Rourke William O'Rourke Therese Ostermann Arthur Owens Irene Pacheco Russell Padgett Elizabeth Pajauis Ioe Paladino Lawrence Palmer George Palyca Genya Pantuso Joseph Panzitta Nicholas Pappas Barbara Parello Susan Parigian Charles Parke Iodi Paroff Marie Parsons Stacey Pascetta



Joe Paslawski Marilyn Paulauskas Walter Pavilonis Mary Paz Dwight Pederson Veronica Pelosi Rajiv Pendse Brian Penn John Penrose Thomas Pepe Emily Perez Irizarry Michael Perruso Charles Person Gary Petescia Keith Petlick Ralph Petrella Claire Petrie Michael Petro John Petrucci Juanita Petterson William Pfeiffer Kenneth Pfeil Robert Phillips David Philson Joanne Pidoto William Piggott Janet Pilewski Betty Pilgrim-Chavis Jeanne Piorkowski Iennifer Plaia Carol Poandl Mario Poggi Raymond Pohl Taylor Polet Thomas Polet Irene Pollock Robin Pope Carol Porter Donna Porter Thomas Porter David Post Jeffrey Post Kelly Post-Sheedy Edward Potempa Maria Powser

Richard Prater

Mary Pregg Kevin Prendergast Teresa Preskar Adrienne Prester Ruth Preston Robert Presuto Allen Prince Roger Prince Salvatore Prisco William Proehl Steven Protyniak Angeline Prus Norman Pugliese Dwight Pulieri Guy Pulley Mary Jane Purdy John Pursel John Quinn Suzanne Quinn Lawrence Quirk Susan Raab Dawn Ragonese Erica Ragucci Richard Rampulla Trudy Randall Christine Raposa Mary Rapuano Bernat Rauch Dolores Reagle Chris Rears Henry Rebinski Mark Reda Judith Reed Lisa Reed Michael Reed Willard Reed Robin Regemann Suzanne Rehrig Douglas Reid-Green Katherine Reiss Mary Ann Reynolds Sally Reynolds Greg Rhodes Iohn Rich David Richards Whit Richardson

Ronald Riches Betsy Riedel Manfred Riedel Mark Riga Nellie Rinehart Eugene Ringer Stacey Rister William Ritchie Carmen Rivera Lilly Rivera Luis Rivera Migdalia Rivera Richard Robbins Kenneth Roberts Doug Rodis Sonia Rodrigues Anita Rogers Susan Rogers Iohn Rolak Leo Romanczyk Maria Ronca Robert Roop Barbara Rose Deb Ross Dennis Ross Ronald Ross Anthony Rossi Bonnie Rossi Donald Rossi Patricia Roth Angelo Rotondi Colleen Rountree Douglas Routzahn Frank Roy Jesse Rozycki Mirna Rucci Hope Rudder Robert Rudewick Sandra Rumore Robert Rush Nancy Ruvo George Ryals Harvey Rymon Mary Rynkowski Ronald Sabo Christopher Sacchi



Wayne Sadowski Frank Sagarese Alexis Salema Maria Salerno Donald Samson **Donald Sandberg** Dan Sandorff Randall Sandt Jerry Sanseverino Vina Saraiya Charles Sasiack Frank Sassaman Daryl Savage **James Scales** Francis Scanlon Robert Schaake Linda Schaller Stephen Schanowolf Richard Schatzman William Schaumburg George Scherer Teresa Scheri Andrea Schick Rebecca Schick William Schiemann Linda Schimke Wolfgang Schlecht Frederick Schlegel Laurie Schmid Robert Schmid George Schmidt Grace Schmiedhauser **Jeffrey Schnare** Mary Lou Schnurr Robert Schofield Richard Schoone Bart Schott Darleen Schott Norbert Schramm Bruce Schundler lack Schwartz William Scratchley Bernard Seeko Martin Seibel Glenn Seidel

George Semen

Joseph Serino Rocco Servedio Robert Seyfarth Sirajuddin Shaikh Andrew Sharick Nancy Sharko **Ernest Sharpe** Lois Sheahan James Sheldon James Shelly Dolores Sheridan lames Sheridan Karin Shriner Dorothy Shulman Maritsa Sideris-Kawka John Sieb Markus Siebler Alice Siegel Ellen Siegel Rodger Siersma Charles Sigler **James Simmons** James Sinatra Mary Sinha Stephen Siniscalco Iohn Sirico William Skewes, Jr. Antonetta Skown Kenneth Skowronsky Carole Skwarek Mark Slachetka Craig Slack David Slagle Wayne Slater Iohn Sliver Victor Sloan Christopher Sly Robert Smagala David Smarro Barbara Smith Barry Smith Bernadette Smith Brian Smith Caroline Smith Christine Smith David Smith

Elmer Smith Ivins Smith John Smith Laureen Smith Paul Smith R B. Smith Thomas Smith Donna Smolucha Edwin Snyder Josh Snyder Kenneth Snyder Luis Snyder Suzanne Snyder William Snyder Ioan Solarek Thomas Solecki Raymond Somers Nancy Sonderfan Lisa Soren Elda Sosa Shirley Spangler **Jeffrey Spann** Frank Sparrer Barbara Spencer Eric Spicer Peter Spicer Walter Spink Aaron Spira Deborah Spitalnik Sharon Spitz Donna Stagaard Ieanne Stahl Dale Stahley Kathy Stano Patricia Stanton Theresa Steele Walter Steele Donna Stefanick Susan Steinman Laura Stephan-Corio Paul Sterchele Frank Sterne Cynthia Sternfeld George Stevenson **Bruce Stewart Judith Stewart**



Irene Stia Cynthia Stichman Robert Stickel Joanne Stickles Keith Stocker Richard Stokes David Stoller Lori Stolz Beverly Stoskus Louis Stout Paul Strelecki Jacqueline Strigl Mary Strobel Karl Strohmaier John Struble Susanne Struebing Carole Struss Whitney Stuart Ronald Subber Joseph Suchana James Sullivan John Sullivan Barbara Supel John L. Surdi Ronald Surlak Eugene Sutherland Tonya Sutton Albert Swan Ann Swannick Jeffrey Swanson Colin Sweeney Lawrence Sweeney Duane Sweet Marie Sweet Kenneth Swenson Charles Swope David Sylvernal David Syring Donna Szczepanski Clara Szeplaki Kristine Tanase Gan Rae Tarpey Bruce Tauber Denise Tepfenhart J. Rudalph Tesa

William Testa

Michael Testani John Thatcher Elaine Thibodeau Vicky Thiel Russell Thomas John Thonet Brian Tickle Joseph Tierney Vincent Tiesi William Tietjen Walter Tietz Eileen Timko Bauke Tjalma Gina Tlamsa Kathleen Todd Robert Tombs Nicholas Tonzetich Joseph Toole Maureen Torcivia Joseph Toscano Dale Toth Paulette Toth William Trachin Mark Trapp **Janet Treible** Laura Trelease lames Trezza Rick Trivigno Donald Troxell **Gregory Troxell** Mary Trubek Edward Trzepla John Turner II Kathy Uber Christopher Uchrin Sheila Ulmer Michael Ulmes Ioan Ungureanu Arthur Untamo Carl Untamo Kathleen Urban Louis Usa Dorothy Valcich Mark Valli Johannes Van der Lugt Jane Van Doren

Kyle Van Gilson David Van Hook Thomas Van Riper David Van Scott Nancy Van Syckle Elaine Van Vliet Douglas Van Winkle Margot Vandernoot Carla Vanderploog Carolyn Vanderwall Benjamin VanDoren Kirk Vandoren David Varney Alex Vasilantone Peggy Vasko Neal Vastola Alice Vealev Richard Veith Lakshmi Venkitachalam Bethea VerDorn Jeffrey Vernam Frank Victor Suzanne Viele Walter Vierschilling Ellen Villagra Govind Vinjamuri Susan Vodzik James Vogel Paul Vogel Thomas Vogt Thomas Vokes Frank Volpe Christopher Vukas George Wagner Mark Wagner Patti Wagner Richard Wais Andrea Wallace Mike Wallbillich Grace Walsh Joseph Walsh Colleen Walsh-White Harvey Walters Russell Walters John Walton Conan Ward



Stephen Ward Patricia Warne Tamara Warne Warren Waskiewicz Lynn Webb Charles Weber David Weidemoyer Stanley Weinstein Roger Weisbeck Ellen Weisenstein Timothy Weldon Andrew Welsh Donna Welty David Wessel Kevin Wessel Robert Wharam Sara White Vincent White John Whitehead Harold Whitehouse Richard Wickel Richard Wickenheisser Scott Wilhelm

Timothy Will David Williams Russell Williams Catherine Willis Gary Willis Geraldine Wilpert Linda Wilson Jeffrey Wilt Martin Winkler David Winston Robert Wise A. Douglas Woelfel Edgar Woerner John Wolenski Joanne L. Wolf Joan Wolfe David Wolfgang Joseph Wolosin Patrick Woodward Leslie Woodworth Sharon Woolf Charles Worman Annissa Worobec

Joseph Worobetz Carl Woronowicz Norman Worth Erika Wulster Kathryn Yaccarino Alice Yee Susan Yetter Philip Young Demetris Zambas Edward Zamengo Ted Zanidakis Richard Zaro Richard Zaugg John Zecca Steven Zeigman Robert Zelley John Zengel Jaydeen Zenna Jay Ziegler Jill Zinckgraf Carol Zito Anthony Zucconi Ian Zukoski





NORWESCAP LEADERSHIP



Mark Valli, Chief Executive Officer



Patrick Grogan, Chief Operations Officer



Edmund Khanoo, Chief Financial Officer



Chris Kirk, Chief Program Officer



Jessica Hoffman, Program Officer



Stephen Schanowolf, Director of Information Technology



Kasia McManamon, Communications and Events Manager



Maritza Baakman, Executive Secretary



NORWESCAP BOARD OF TRUSTEES

Thomas Pepe, Chairman of the Board

James Buehler, Vice Chair, Secretary

Aileen Arsenault, Board Treasurer

Robert Anselmo, *Deputy Treasurer*

Richard Conley, Assistant Secretary

WARREN COUNTY

Christine Nesbitt

Charles Boddy

Robert Anselmo

HUNTERDON COUNTY

Elycia Lerman

James Buehler

Richard Conley

SUSSEX COUNTY

Emily Perez-Irizarry

Marley Avondoglio

Michael Busche

MORRIS COUNTY

Sandra Harrachi

Ophelia Cruse

Thomas Pepe

SOMERSET COUNTY

Kay Reiss

Aileen Arsenault

Karen Gaffney





For more information visit:







